

**EVALUATION RESPONSE AND RECOMMENDATIONS FOLLOW-UP PLAN**  
**Evaluation Title: ASSESSMENT OF DEVELOPMENT ACCOUNT PROJECT 1819AG**  
**Rural-urban linkages for inclusive development in Colombia**

**Implementing Division/Office: ECLAC Office in Bogota**  
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Recommendations and proposed actions	ECLAC response and anticipated actions	Responsible Entity (Division/Unit)	Estimated target date for completion
<p><b>Rec. 1</b></p> <p><b>Continue to advocate and provide technical assistance to the entering government for the strengthening of the rural-urban linkages approach and localization of policies that promote alternative transformative views of rural-urban inclusive development.</b></p> <p>Establish a technical assistance agenda that clearly outlines ways in which the ECLAC office in Bogotá can advance the notion of rural-urban linkages and draw on lessons and findings from this pilot. In this sense, the ECLAC office has a window of opportunity, in the transition to a new government, to enter into dialogue at the national and local government level, showcase the results of this pilot, promote further intersectoral dialogue around the opportunities in the rural-urban linkages approach and the methodologies that could help identify and interconnect such linkages.</p>	<p>ECLAC will work through its office in Bogota to implement this recommendation.</p>	<p>PPOD / ECLAC office in Bogota</p>	<p>Ongoing</p>
<p><b>Rec. 2</b></p> <p><b>Strengthen capacity of the ECLAC office in Bogotá to deploy technical assistance at the territorial (city and regional) levels, working across diverse actors and in multi-level governance efforts.</b></p> <p>The evaluator recommends that the office in Bogotá develop internal mechanisms (administrative, in particular) and advocacy strategies to extend the reach of its work to the local level, and to strengthen its networks and connections with governmental and non-governmental organizations that could benefit from ECLAC expertise. In a practical way, this could translate into collaboration with academia to further promote, conceptualize and localize the concept of territorial networks and how the 'weaving' of such networks could leverage inclusive development.</p>	<p>ECLAC will work through its office in Bogota to implement this recommendation.</p>	<p>PPOD / ECLAC office in Bogota</p>	<p>Ongoing</p>
<p><b>Rec. 3</b></p> <p><b>Disseminate across actors, particularly the national government, the results of the project, lessons learned and other knowledge capital resulting from the conceptualization of the rural-urban linkages, the notion of weaving territorial networks and the case studies that exemplify practical applications.</b></p> <p>Consider a detailed action plan to disseminate the knowledge produced within the framework of Development Account projects and the overall scope of work of ECLAC, incorporating as well varied communication strategies to reach across audiences in an inclusive manner. This means outlining a priori the way in which documents are shared with stakeholders, whether through meetings, seminars, workshops, and the media resources that could help translate knowledge to actionable insights, i.e.: infographics, video, briefings, dashboards, among others. Consider the formats as well that will make information more accessible and meaningful to audiences in, for example, rural areas or people with differentiated learning needs.</p>	<p>ECLAC will work through its office in Bogota to implement this recommendation.</p>	<p>PPOD / ECLAC office in Bogota</p>	<p>Ongoing</p>

Rec. 4	<b>Continue to consolidate alliances and synergies with academia and other actors that were identified as important catalysers of local knowledge and innovations in peacebuilding and development.</b>			
Further explore the possibility of sustained collaboration with the academia at the local level, and specially, in engaging students as well to lever their interest in regional and territorial development. Such collaboration should expand beyond the production of documents as policy advice; and look into avenues to foster multi-level and multi-sectoral dialogue, to support local peace and development initiatives in line with the rural-urban linkages approach, and to join efforts with the local governments for the construction of development plans and policies that break the boundaries of secluded views of rural-urban socio-economic development.	ECLAC will work through its office in Bogota to implement this recommendation.	PPOD / ECLAC office in Bogota	Ongoing	
Rec. 5	<b>Consider synergies that contribute to the strengthening of local collaborative and networked governance mechanisms such as the Regional Observatories and the Región Administrativa y de Planeación (RAPs), and follow up on the integration of rural-urban linkages-related concepts and approaches into local policies.</b>			
Though in a preliminary stage, the evaluation hints at high potential in the technical assistance and collaboration with emerging regional governance mechanisms such as RAPs. Thus, it is recommended that ECLAC considers incorporating strengthened connectivity with its representatives and channelling policy advocacy through these entities. Furthermore, consider setting up follow-up activities that include the dissemination of the results of the project and to the extent possible, advocacy and capacity development for the inclusion of the rural-urban linkages approach in RAP workplans. Such advocacy and incidence can also be leveraged through the increased collaboration with the DNP-promoted regional observatories, drawing on the lessons from the work with the one in the Coffee Region, and building on the possibility of engaging the private sector for increased forms of networked and collaborative governance of rural-urban socio-economic development, and the construction of shared visions of such development.	ECLAC will work through its office in Bogota to implement this recommendation.	PPOD / ECLAC office in Bogota	Ongoing	
Rec. 6	<b>Strengthen the mechanisms of the ECLAC office in Bogotá to design, monitor implementation, and evaluate projects, with emphasis on measurement and information management.</b>			
Work to increase internal capacity of the ECLAC office in Bogotá to incorporate best practices and standards in the design, monitoring, implementation, and evaluation of projects. This is a critical task for the broader impact of its technical assistance and contributions to the development of inclusive policies in Colombia. Thus, the team would benefit from specific training to set up monitoring and evaluation systems that are underpinned by consistent data collection and analysis of performance. In this regard, consider the importance as well of having gender and age disaggregated data, to account for the demographic and gender-related effects of the interventions.	ECLAC will work through its office in Bogota to implement this recommendation.	PPOD / ECLAC office in Bogota	Ongoing	
Rec. 7	<b>Continue to work with key national government stakeholders such as DNP, DANE, and ART on the practical policy implications of the rural-urban linkages, and work to expand the scope of action to other relevant institutional actors.</b>			
Leverage the recognition of ECLAC as a partner for knowledge and technical support at the national level by designing strategic agendas with these national level stakeholders of the project and work consistently and intentionally to connect the local and national policy-making levels for increased impact. As it has been shown, the rural-urban linkages approach is considered a relevant framework for the State's efforts to advance rural-urban development in a bottom-up and decentralized way, and thus there is momentum to continue to build capacity and networks of stakeholders to map the territorial networks, to engage in cumulative policy learning processes from a systems and more localized perspective. In the specific case of DANE, for example, strengthen the work in qualifying and increasing the local statistics and the broadened views of local development that are reflected in statistics that account for the regional and territorial diversity and interconnectedness. Likewise, expand efforts in the promotion of the rural-urban linkages framework to other relevant national stakeholders, taking advantage of the transition in government but further supporting the continued integrated implementation of the Final Agreement, especially with regard to the rural reform and the transformation of the rural productive and social sectors.	ECLAC will work through its office in Bogota to implement this recommendation.	PPOD / ECLAC office in Bogota	Ongoing	
Rec. 8	<b>Devise policies that contribute to effective, inclusive and networked governance arrangements at the local and regional level, in an effort to collaborate with and engage a cross-section of non-governmental social and economic groups, underpinned by the rural-urban linkages framework.</b>			
In line with the current metropolitan region and rural development agenda, consider an exploratory approach to the practical implications of the notion of "linkages" in rural-urban socioeconomic development and their transformative potential. This implies the further mapping of, and approximation to, the existing territorial networks from a policy and top-down and bottom-up governance perspective, and the coordinated efforts at a region-wide scale to consolidate local development coalitions that support civic-led action with an interconnected and subregional cooperation approach. Strengthen multi-level coordination with local government institutions such as ART, in order to leverage their experience working with communities in the framework of, for example, the development plans with a territorial focus. This coordination will support local social knowledge management exercises, to generate targeted and contextualized rural-urban inclusive policies.	ECLAC will work through its office in Bogota to implement this recommendation.	PPOD / ECLAC office in Bogota	Ongoing	