

Management response to the Independent Evaluation of DA Project 2023X: Transport and trade connectivity in the age of pandemics

Overall response to the evaluation

In this section, Project Management presents its overall views on the evaluation, the report and its conclusions.

Response by recommendation

In this section, Project Management should address each recommendation that is addressed to their entity, discussing them in the order presented in the evaluation report. This should be done in the format of the Management Response matrix below (see Box 1) and include:

- a. The recommendation number and text copied from the evaluation report;
- b. Indication of whether the recommendation is accepted fully, partially, or rejected;
- c. Description of the actions to be taken, with comments as required on the conditions to be met during implementation, or on reasons leading to a partial acceptance or rejection of a recommendation;
- d. The responsible party for implementing the action/s;
- e. The time-frame for implementation and/or an implementation schedule, if required;
- f. Indication if and what resources are required for implementing the recommendation.

Box 1. Management response matrix¹

Management response to the Independent Evaluation of DA Project 2023X: Transport and trade connectivity in the age of pandemics					Date
Evaluation Recommendation (a)	Management response (b) Accepted , partially accepted or rejected	Management plan			
		Actions to be taken, and/or comments about partial acceptance or rejection (c)	Responsible unit (d)	Timeframe (e)	Resources required (Y or N) (f)
Recommendation 1: <i>For the DA only</i>					
Recommendation 2: <i>For the DA only</i>					
Recommendation 3: Strengthen the connectivity between trade and transport sections internally within the commissions/agencies as well as across regions with a view to enhance focus on the trade-transport	Accepted	At ECLAC, programming regarding trade and transport is implemented by the Infrastructure and Logistics Unit within the Trade and Integration Division. The unit will continue to work closely with other	Infrastructure and Logistics Unit, Trade and Integration Division	ongoing	N

¹ Each column is cross-referenced to the bullet letters above.

<p>nexus and the quality of support. This should include:</p> <ul style="list-style-type: none"> - Enhanced internal interaction and development of joint agenda between trade and transport teams in the commissions to facilitate that government decision makers in trade and transport are addressed from the holistic transport-trade connectivity perspective. This, however, needs to take into consideration that trade and transport issues usually are managed separately in the countries, with different agencies and line ministries involved, representing an institutional development challenge. - More explicit focus on aspects related to change management processes and internal power relations (political economy) in planning and implementation of capacity building activities within governmental institutions and authorities. - Focus on identification/analysis of countries which could serve as geopolitical drivers/promoters/champions of the 		<p>units within the division on issues related to trade.</p> <p>Within the ECLAC programme of work, subprogramme 1, those subjects are tackled under Subject area 1.2: Infrastructure and logistics for production, trade and distribution, through the activities included therein.</p>			
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<p>trade-transport nexus within regions to help promote the nexus agenda and the UN global conventions / agreements at higher-level political fora.</p> <p>- Enhance organization of cross-regional learning session with participation of piloted/targeted countries to allow for cross-learning across regions and countries.</p>					
<p>Recommendation 4:</p> <p>In order to more strongly promote gender equality and human rights, DA projects need to ensure that projects clearly define whom the most vulnerable people are and that analysis of gender dimensions within a specific sector is included. This should further include clearly defined targets in results frameworks and development of data collection tools that allow for disaggregation by gender and vulnerability. It also includes a dedicated focus to ensuring consultations of women and people living with a disability (or organizations representing these groups) in research,</p>	<p>Accepted</p>	<p>ECLAC follows DA projects requirements on preparing project document, including the selection of targets for results framework. This includes consideration to promote gender equality and human rights.</p> <p>ECLAC is implementing the ECLAC Gender mainstreaming strategy and Disability Inclusion Strategy (CEPALDIS) as guidance to programming regarding gender equality and disability inclusion.</p> <p>Depending on the subject matter, under DA projects, ECLAC will</p>	<p>Programme Planning and Evaluation unit, Programme Planning and Operations Division</p>	<p>ongoing</p>	<p>N</p>

<p>law formulation and policy developments to ensure their perspectives and needs are duly taken into account. In addition, in order to fully reflect a focus on people living with a disability or other identified vulnerable groups the following recommendations should be integrated into future joint project designs:</p> <ul style="list-style-type: none"> - Proper analysis of whom the most vulnerable people are and gender dimensions. - Collection of data that reports on not only how many women and men are reached but also youth, people living with a disability etc. and other vulnerable groups considered a target group for the specific intervention. The ongoing analysis of these data during implementation is essential to understand whether the intended target groups are reached or other strategies are required. - In order to ensure consideration of people living with a disability in trade facilitation, people living with a 		<p>promote outreach to vulnerable people, women and people living with a disability by reaching out to the appropriate groups to ensure that their perspectives and needs are duly taken into account, and that they can participate in training as relevant.</p>			
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<p>disability or organizations representing them should be included in NTFCs and measured to the same extent as representation of women.</p> <ul style="list-style-type: none"> - In order to influence policy and advocate for a greater level of inclusion, it is crucial that research papers and studies include analysis of human rights, gender dimensions and considerations of whom the most vulnerable people are within a specific sector. - A dedicated outreach and communication strategy is required to ensure reaching of vulnerable groups and people living with a disability etc. In order to ensure enrollment of such target groups in training courses etc. a different outreach and communication approach is required (e.g. communication directly through organizations working with people living with a disability to ensure that the messages are being communicated to the right people/community). 					
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